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# **Alameda Unified School District**

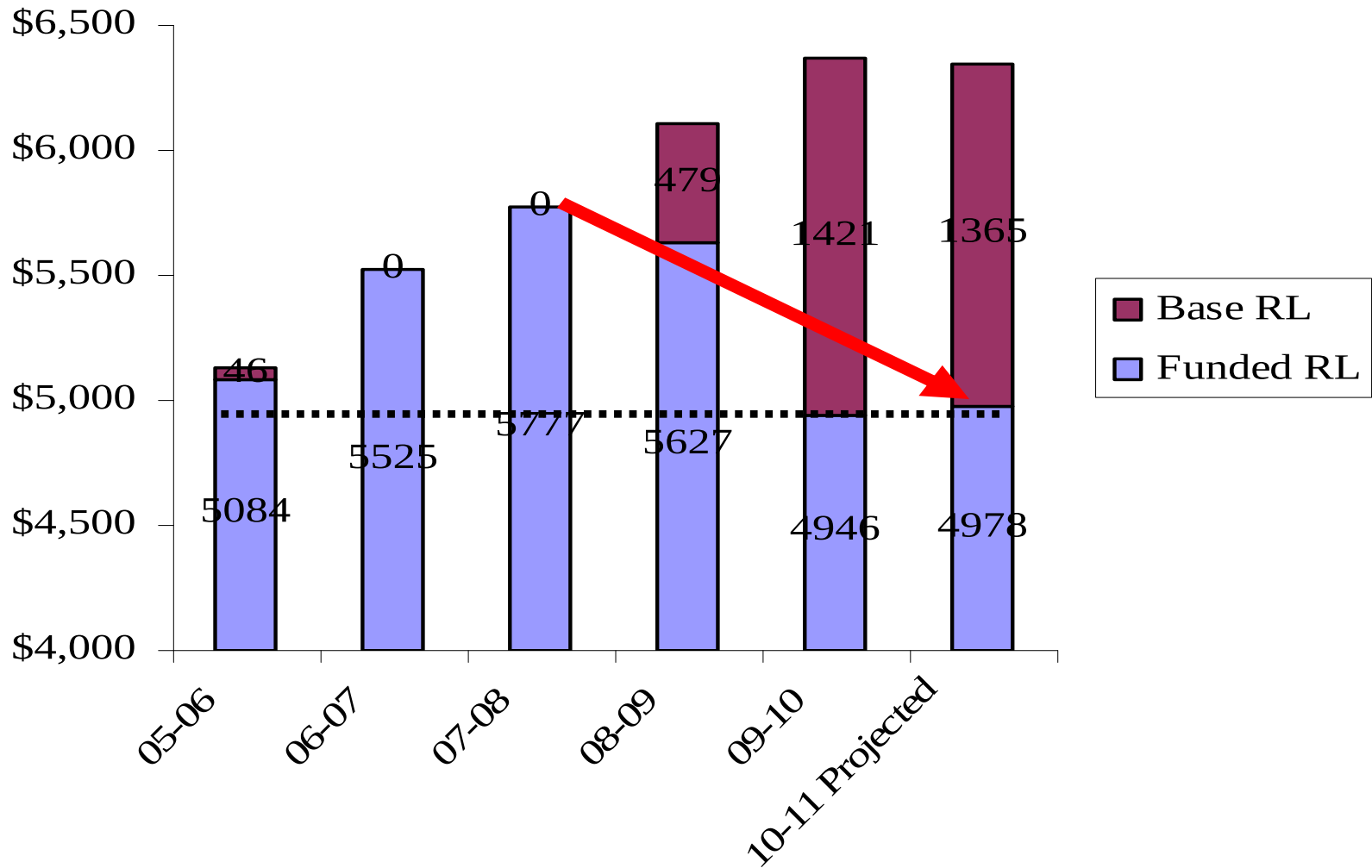
## **FY 09/10 2nd Interim**

### **March 9, 2010**

## AUSD – 09/10 2<sup>nd</sup> Interim Multi-Year Projections and Assumptions

| <u>Categories</u>                     | <u>08/09</u> | <u>09/10</u> | <u>10/11</u> | <u>11/12</u> | <u>12/13</u> |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b><u>Enrollment and ADA</u></b>      |              |              |              |              |              |
| District Enrollment (CBEDS)           | 9892         | 9,770        | 9182         | 9201         | 9165         |
| District ADA-Actual/Projected         | 9550         | 9,375        | 8851         | 8859         | 8817         |
| District ADA-Funded                   | 9591         | 9,396        | 8851         | 8859         | 8859         |
| <b><u>Revenues</u></b>                |              |              |              |              |              |
| Revenue Limit COLA Statutory          | 5.66%        | 4.25%        | -0.38%       | 1.80%        | 2.4%         |
| Revenue Limit Deficit                 | 7.844%       | 18.355%      | 18.355%      | 18.355%      | 18.355%      |
| Revenue Limit Net Change              | -2.63%       | -7.64%       | -0.38%       | 1.80%        | 2.40%        |
| State Categoricals Tiers II and III   | -15.38%      | -4.46%       | -0.38%       | 1.80%        | 2.40%        |
| Other Revenue Limit Adjustments       | -            | 252/ADA      | 201/ADA      | 201/ADA      | 201/ADA      |
| <b>Revenue Limit</b>                  |              |              |              |              |              |
| Base Revenue Limit w/Statutory COLA   | 6106         | 6367         | 6344         | 6457         | 6612         |
| Base Revenue Limit w/Deficit COLA     | 5627         | 5198         | 5179         | 5272         | 5399         |
| Additional RL reduction 252 ADA 09/10 | -            | 4946         | 4978         | 5071         | 5197         |
| 201 ADA 10/11 – 12-13                 |              |              |              |              |              |

## Funded RL vs Base RL



**AUSD – 09/10 2<sup>nd</sup> Interim  
Changes  
From 1<sup>st</sup> Interim  
To 2<sup>nd</sup> Interim Projected Year Totals**

|                                                         | Unrestricted        | Restricted          | Combined            |
|---------------------------------------------------------|---------------------|---------------------|---------------------|
| <b><u>Revenues – 09/10</u></b>                          |                     |                     |                     |
| <b>09/10 1<sup>st</sup> Interim</b>                     | <b>\$61,762,738</b> | <b>\$18,026,659</b> | <b>79,789,397</b>   |
| RL                                                      | 537,372             | 0                   | 537,372             |
| Federal – 21 Century reduction/updates                  |                     | (788,988)           | (788,988)           |
| Other State – ROP Pass through/Updates                  | 1,074,318           | (49,923)            | 1,024,395           |
| Other Local - Donations                                 | 128,298             | 152,412             | 280,710             |
| <b><u>09/10 2<sup>nd</sup> Interim Revenues</u></b>     | <b>\$63,502,726</b> | <b>\$17,340,160</b> | <b>\$80,842,886</b> |
| <b><u>Expenditures – 09/10</u></b>                      |                     |                     |                     |
| <b>09/10 1<sup>st</sup> Interim</b>                     | <b>\$58,797,572</b> | <b>\$31,351,661</b> | <b>\$90,149,232</b> |
| ARRA Salary/Benefits                                    | (1,219,991)         | -                   | (1,219,991)         |
| ROP Salaries                                            | 974,340             | -                   | 974,340             |
| ICR/adjustments                                         | 187,616             | -                   | 187,616             |
| Adjustments/New/Revised                                 | -                   | 1,151,242           | 1,151,242           |
| <b><u>09/10 2<sup>nd</sup> Interim Expenditures</u></b> | <b>\$58,739,537</b> | <b>\$32,502,903</b> | <b>\$91,242,440</b> |

**AUSD – 09/10 2<sup>nd</sup> Interim  
Changes  
From 1<sup>st</sup> Interim  
To 2<sup>nd</sup> Interim Projected Year Totals**

|                                                                 | <u>Unrestricted</u>  | <u>Restricted</u> | <u>Combined</u> |
|-----------------------------------------------------------------|----------------------|-------------------|-----------------|
| <b><u>Other Sources/(Uses) – 09/10</u></b>                      |                      |                   |                 |
| 09/10 1 <sup>st</sup> Interim                                   | (\$9,371,298)        | \$9,371,297       | -               |
| Categorical Flex. From Adult Ed                                 | \$300,000            | -                 | \$300,000       |
| ARRA transfer to Fund 09                                        | -                    | (69,463)          | (69,463)        |
| <b><u>09/10 2<sup>nd</sup> Interim Other Sources/(Uses)</u></b> | <b>(\$9,071,298)</b> | <b>9,301,834</b>  | <b>230,537</b>  |
| Net Increase/(Decrease) in Fund Balance                         | (\$4,308,109)        | (\$5,860,909)     | (\$10,169,018)  |
| Beginning Balance – 7/1/09                                      | \$9,853,367          | \$5,860,909       | \$15,714,276    |
| Ending Balance – 6/30/10                                        | 5,545,258            | \$0               | \$5,545,258     |

# AUSD – 09/10 2<sup>nd</sup> Interim

## Components of Fund Balance

|                                                         | Unrestricted       | Restricted | Combined           |
|---------------------------------------------------------|--------------------|------------|--------------------|
| <b>Ending Fund Balance – 6/30/10 (see detail below)</b> | <b>\$5,545,258</b> | <b>-</b>   | <b>\$5,545,258</b> |
| <b><u>Detail for Ending Fund Balance 6/30/10</u></b>    |                    |            |                    |
| Revolving Cash                                          | \$50,000           | -          | \$50,000           |
|                                                         |                    |            |                    |
|                                                         |                    |            |                    |
| <b>Ending Fund Balance 6/30/10</b>                      | <b>\$5,495,258</b> |            | <b>\$5,495,258</b> |

## AUSD – 09/10 2<sup>nd</sup> Interim

### Multi-Year Projections and Major Assumptions

| <u>Categories</u>                              | <u>08/09</u> | <u>09/10</u> | <u>10/11</u> | <u>11/12</u> | <u>12/13</u> |
|------------------------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b><u>Expenditures</u></b>                     |              |              |              |              |              |
| Step and Column Salary Increases               | \$0.78M      | \$0.78M      | \$0.78M      | \$0.78M      | \$0.78M      |
| Special Education Contribution <b>w/o ARRA</b> | \$6.9M       | \$7.3M       | \$7.8M       | \$8.3M       | \$8.8M       |
| Growth in Special Education Contribution       | \$1.5M       | \$0.5M       | \$0.5M       | \$0.5M       | \$0.5M       |
| Inflationary Increase - CPI                    | 1.20%        | 0.80%        | 2.00%        | 2.60%        | 2.90%        |
| Indirect Cost Rate                             | 3.22%        | 3.40%        | 3.40%        | 3.40%        | 3.40%        |
| Spending Reductions with Parcel Tax            | -            | -            | 2.5M         | 2.5M         | 2.5M         |
| Spending Reductions without Parcel Tax         | -            | -            | 7M           | 9.8M         | 17M          |

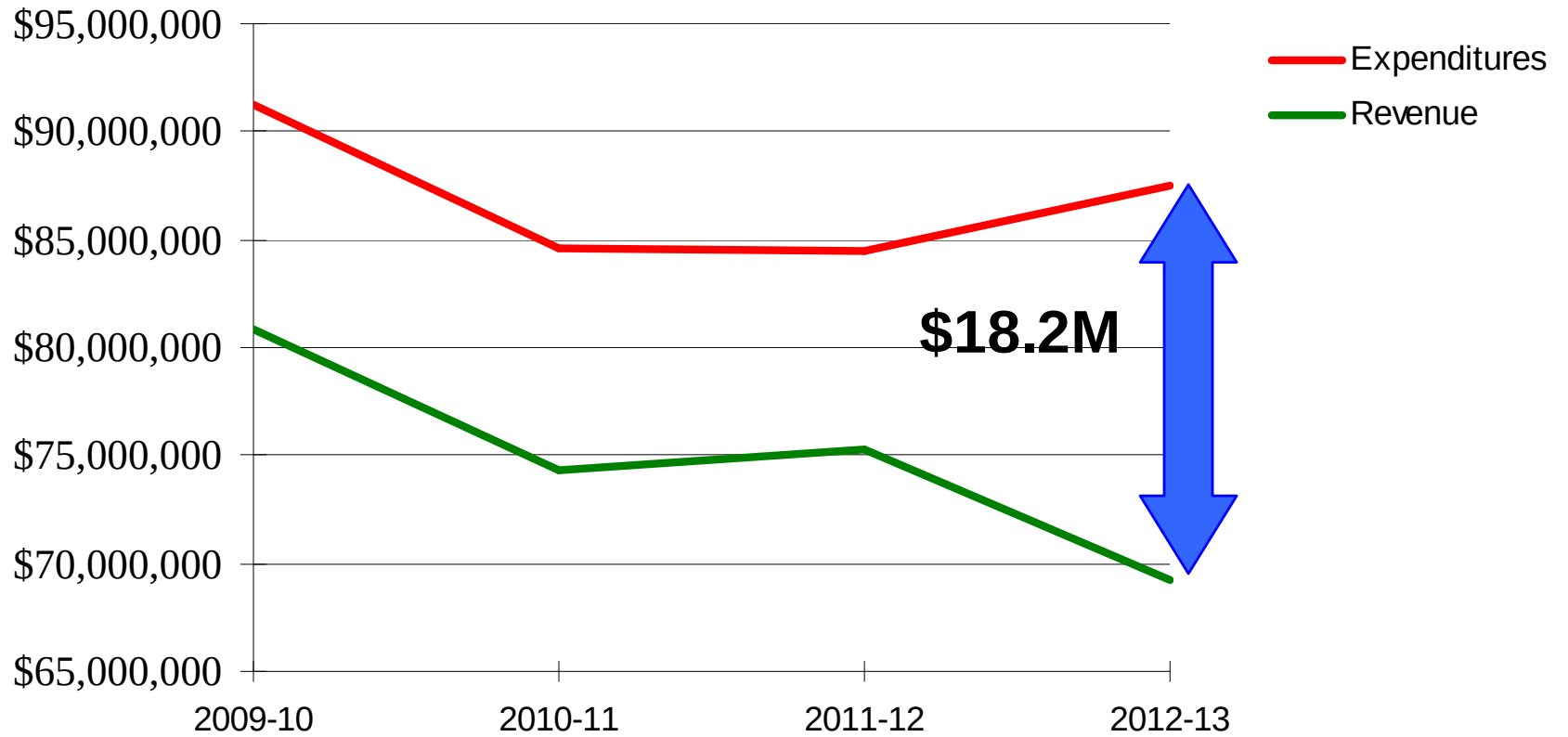
## AUSD – 09/10 2<sup>nd</sup> Interim

### Multi-Year Projections (Current Day)

|                               | 09/10               | 10/11                | 11/12                 | 12/13                 |
|-------------------------------|---------------------|----------------------|-----------------------|-----------------------|
| <b><u>REVENUES</u></b>        |                     |                      |                       |                       |
| Revenue Limit                 | \$47,320,249        | \$44,577,548         | \$45,510,201          | \$46,544,438          |
| Federal                       | \$6,586,581         | \$3,565,000          | \$3,565,000           | \$3,565,000           |
| Other State                   | \$12,141,813        | \$11,763,148         | \$11,750,351          | \$12,032,359          |
| Other Local                   | \$7,494,243         | \$7,168,000          | \$7,168,000           | \$7,140,000           |
| Parcel Tax                    | \$7,300,000         | \$7,300,000          | \$7,300,000           |                       |
| <b>Revenues</b>               | <b>\$80,842,886</b> | <b>\$74,373,696</b>  | <b>\$75,293,552</b>   | <b>\$69,281,797</b>   |
| <b><u>EXPENDITURES</u></b>    |                     |                      |                       |                       |
| Salaries & Benefits           | \$71,378,624        | \$68,641,950         | \$69,465,654          | \$70,299,242          |
| Books/Supplies & Outlay       | \$5,546,983         | \$3,380,131          | \$4,487,232           | \$4,667,130           |
| Services & Operating Expenses | \$13,020,831        | \$11,174,881         | \$10,631,927          | \$11,089,217          |
| Other Outgo & Transfers       | \$1,296,002         | \$1,395,618          | \$1,435,602           | \$1,481,358           |
| <b>Expenditures</b>           | <b>\$91,242,440</b> | <b>\$84,592,580</b>  | <b>\$86,020,415</b>   | <b>\$87,536,947</b>   |
| Other Sources (Uses)          | (\$230,536)         | \$0                  | \$0                   | \$0                   |
| Net Inc/Dec in Fund Balance   | (\$10,169,018)      | (\$10,218,885)       | (\$10,726,863)        | (\$18,255,150)        |
| <b>Beginning Balance</b>      | <b>\$15,714,276</b> | <b>\$5,545,258</b>   | <b>(\$4,673,627)</b>  | <b>(\$15,400,489)</b> |
| <b>Ending Balance</b>         | <b>\$5,545,258</b>  | <b>(\$4,673,627)</b> | <b>(\$15,400,489)</b> | <b>(\$33,655,639)</b> |



## REVENUE & EXPENDITURE



# AUSD – 09/10 2<sup>nd</sup> Interim

## Multi-Year Projections (Parcel Tax)

|                               | 09/10               | 10/11                | 11/12                | 12/13                |
|-------------------------------|---------------------|----------------------|----------------------|----------------------|
| <b><u>REVENUES</u></b>        |                     |                      |                      |                      |
| Revenue Limit                 | \$47,320,249        | \$44,577,548         | \$45,510,201         | \$46,544,438         |
| Federal                       | \$6,586,581         | \$3,565,000          | \$3,565,000          | \$3,565,000          |
| Other State                   | \$12,141,813        | \$11,763,148         | \$11,750,351         | \$12,032,359         |
| Other Local                   | \$7,494,243         | \$7,168,000          | \$7,168,000          | \$7,140,000          |
| Parcel Tax                    | \$7,300,000         | \$14,000,000         | \$14,000,000         | \$14,000,000         |
| <b>Revenues</b>               | <b>\$80,842,886</b> | <b>\$81,073,696</b>  | <b>\$81,993,552</b>  | <b>\$83,281,797</b>  |
| <b><u>EXPENDITURES</u></b>    |                     |                      |                      |                      |
| Salaries & Benefits           | \$71,378,624        | \$68,641,950         | \$69,465,654         | \$70,299,242         |
| Books/Supplies & Outlay       | \$5,546,983         | \$3,380,131          | \$4,487,232          | \$4,390,394          |
| Services & Operating Expenses | \$13,020,831        | \$11,174,881         | \$10,631,927         | \$9,800,098          |
| Other Outgo & Transfers       | \$1,296,002         | \$1,395,618          | \$1,435,602          | \$1,481,358          |
| <b><u>PROPOSED Cuts</u></b>   |                     | <b>(\$2,500,000)</b> | <b>(\$2,500,000)</b> | <b>(\$2,500,000)</b> |
| <b>Expenditures</b>           | <b>\$91,242,440</b> | <b>\$82,092,580</b>  | <b>\$83,520,415</b>  | <b>\$83,471,092</b>  |
| Other Sources (Uses)          | (\$230,536)         | \$0                  | \$0                  | \$0                  |
| Net Inc/Dec in Fund Balance   | (\$10,169,018)      | (\$1,018,884)        | (\$1,526,863)        | (\$1,755,150)        |
| <b>Beginning Balance</b>      | <b>\$15,714,276</b> | <b>\$5,545,258</b>   | <b>\$4,526,374</b>   | <b>\$2,999,511</b>   |
| <b>Ending Balance</b>         | <b>\$5,545,258</b>  | <b>\$4,526,374</b>   | <b>\$2,999,511</b>   | <b>\$1,244,361</b>   |

## Proposed Strategic Cuts (with Parcel Tax) 2010-2011

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| Reduction                                                    | Savings            |
|--------------------------------------------------------------|--------------------|
| GATE Program Stipend                                         | \$10,000           |
| District Office Redesign (reductions in admin. & classified) | \$500,000          |
| 9th Grade Class Size Increase                                | \$375,000          |
| K-3 Class Size Increase (24.9 to 1)                          | \$627,734          |
| 2009-10 Tier 3 Categorical Balances (Hard Freeze)            | \$1,000,000        |
| <b>Total</b>                                                 | <b>\$2,512,734</b> |

# AUSD – 09/10 2<sup>nd</sup> Interim

## Multi-Year Projections (No Parcel Tax)

|                               | 09/10               | 10/11                | 11/12                | 12/13                 |
|-------------------------------|---------------------|----------------------|----------------------|-----------------------|
| <b><u>REVENUES</u></b>        |                     |                      |                      |                       |
| Revenue Limit                 | \$47,320,249        | \$44,577,548         | \$45,510,201         | \$46,544,438          |
| Federal                       | \$6,586,581         | \$3,565,000          | \$3,565,000          | \$3,565,000           |
| Other State                   | \$12,141,813        | \$11,763,148         | \$11,750,351         | \$12,032,359          |
| Other Local                   | \$7,494,243         | \$7,168,000          | \$7,168,000          | \$7,140,000           |
| Parcel Tax                    | \$7,300,000         | \$7,300,000          | \$7,300,000          |                       |
| <b>Revenues</b>               | <b>\$80,842,886</b> | <b>\$74,373,696</b>  | <b>\$75,293,552</b>  | <b>\$69,281,797</b>   |
| <b><u>EXPENDITURES</u></b>    |                     |                      |                      |                       |
| Salaries & Benefits           | \$71,378,624        | \$68,641,950         | \$69,465,654         | \$70,299,242          |
| Books/Supplies & Outlay       | \$5,546,983         | \$3,380,131          | \$4,487,232          | \$4,667,130           |
| Services & Operating Expenses | \$13,020,831        | \$11,174,881         | \$10,631,927         | \$11,089,217          |
| Other Outgo & Transfers       | \$1,296,002         | \$1,395,618          | \$1,435,602          | \$1,481,358           |
| <b><u>PROPOSED CUTS</u></b>   |                     | <b>(\$7,000,000)</b> | <b>(\$9,800,000)</b> | <b>(\$17,000,000)</b> |
| <b>Expenditures</b>           | <b>\$91,242,440</b> | <b>\$77,592,580</b>  | <b>\$76,220,415</b>  | <b>\$70,536,947</b>   |
| Other Sources (Uses)          | (\$230,536)         | \$0                  | \$0                  | \$0                   |
| Net Inc/Dec in Fund Balance   | (\$10,169,018)      | (\$4,218,884)        | (\$926,863)          | (\$1,255,150)         |
| <b>Beginning Balance</b>      | <b>\$15,714,276</b> | <b>\$5,545,258</b>   | <b>\$2,326,374</b>   | <b>\$1,399,511</b>    |
| <b>Ending Balance</b>         | <b>\$5,545,258</b>  | <b>\$2,326,374</b>   | <b>\$1,399,511</b>   | <b>\$144,361</b>      |

**Proposed Strategic Cuts  
(No Parcel Tax)  
2010-2011**

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| <b>Reduction</b>                                             | <b>Savings</b>     |
|--------------------------------------------------------------|--------------------|
| K-3 Class Size Increase (24.94 to 1)                         | \$627,734          |
| District Office Redesign (reductions in admin. & classified) | \$500,000          |
| 9th Grade Class Size Increase                                | \$375,000          |
| Library Aides (Eliminate 4 FTE)                              | \$170,068          |
| TSAs (Reduce by 4.27 FTE)                                    | \$321,340          |
| Equivalent to 8 “Furlough” Days (All Employees)*             | \$2,560,000        |
| Middle School Counselors (Eliminate 4.5 FTE)                 | \$360,154          |
| <b>Sub-Total</b>                                             | <b>\$4,914,296</b> |

\* To be negotiated

**Proposed Strategic Cuts**  
**No Parcel Tax**  
**2010-2011**

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| <b>Reduction</b>                                      | <b>Savings</b>     |
|-------------------------------------------------------|--------------------|
| <b>Total from Previous Slide</b>                      | <b>\$4,914,296</b> |
| Adult Education                                       | \$350,000          |
| State Deferred Maintenance Match                      | \$126,000          |
| GATE                                                  | \$64,886           |
| CBET                                                  | \$62,996           |
| Pupil Retention Block Grant                           | \$43,531           |
| 2009-10 Tier 3 Categorical Balance (Hard Freeze)      | \$1,000,000        |
| Instructional Materials Framework Realignment Program | \$425,000          |
| <b>Total</b>                                          | <b>\$6,986,709</b> |

## Proposed Strategic Cuts 2011-2012

| Reduction                                                | Savings            |
|----------------------------------------------------------|--------------------|
| <b>Total (from 2010-2011)</b>                            | <b>\$5,986,709</b> |
| K-3 Class Size Increase (from 24.94 to 32 to 1)          | \$1,108,062        |
| Equivalent to 2 Additional Furlough Days (All Employees) | \$640,000          |
| Elementary Prep. Teachers (Music-PE-Media)*              | \$796,000          |
|                                                          |                    |
| <b>Total</b>                                             | <b>\$9,530,771</b> |
| Master Plan B, School Closures                           | \$1,450,000        |
|                                                          |                    |
|                                                          |                    |
|                                                          |                    |
| <b>Total</b>                                             | <b>\$9,980,771</b> |

\* To be negotiated

## Proposed Strategic Cuts 2012-2013

| Reduction                                              | Savings             |
|--------------------------------------------------------|---------------------|
| <b>Total (On-going from 2010-2011 &amp; 2011-2012)</b> | <b>\$9,980,771</b>  |
| Swim Centers                                           | \$176,196           |
| Cal-Safe                                               | \$91,478            |
| Art & Music Block Grant                                | \$133,382           |
| TIIG (Admin and Classified)                            | \$378,000           |
| IMFRP ( In addition to \$275,000 in 10-11 & 11-12)     | \$225,000           |
| Salary Rollback, All employees*                        | \$3,657,230         |
| School Closures                                        | \$1,050,000         |
| Remainder of items funded by Measure A & H             | 1,307,943           |
| <b>Total</b>                                           | <b>\$17,000,000</b> |

\* To be negotiated



## **AUSD – 09/10 2<sup>nd</sup> Interim Outstanding Issues Possibly Impacting the Budget**

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### **P2 Attendance Accounting**

- NEA Charter Enrollment
- Actual P2 numbers

### **Governor's May 2010 Revise**

- Could change projections for 2010/2011 and beyond

### **AAMS Charter School and Other Charters**

- AAMS scheduled to open in Alameda in Sept. 2010
- Need to adjust lost funding when actual AAMS enrollment is known
- Other district charters taking AUSD students

### **Parcel Tax**

- Measures A and H both terminate in 2011/12
- Will the community pass a replacement permanent parcel tax

# Current Parcel Tax Uses

| Description                                                                                                                                                                                                                                                           | A                            | H                 | Total                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|-------------------|----------------------------------------|
| To protect class sizes:<br>Maintain formula for student teacher ratio 2 29:1 in grades 4-8 & 10-12<br>Fund state deficit in K-3 class size reduction (CSR) program<br>Fund state deficit in grade 9 CSR in two subject areas<br>Maintain .5 fte for independent study | 529,497<br>489,346<br>20,004 | 36,394<br>42,580  | 529,497<br>489,346<br>56,398<br>42,580 |
| Maintain elective & intervention programs @ the middle & high schools:<br>Maintain student day @ 7 periods for grades 6 & 7<br>Maintain intervention teachers at middle and high schools                                                                              | 563,441<br>467,409           |                   | 563,441<br>467,409                     |
| To restore prioritized cuts to music & advanced placement courses:<br>Maintain 2.5 fte for music prep<br>Maintain 1.0 fte for advanced placement (AP) courses                                                                                                         |                              | 200,000<br>79,981 | 200,000<br>79,981                      |
| Attract & retain the best and most experienced teachers:<br>Annual cost of salary placements                                                                                                                                                                          | 878,027                      |                   | 878,027                                |
|                                                                                                                                                                                                                                                                       |                              |                   | 18                                     |

# Current Parcel Tax Uses

| Description                                             | A       | H       | Total   |
|---------------------------------------------------------|---------|---------|---------|
| To protect the quality of education and staff           |         |         |         |
| Maintain 0.94 fte for clerical support at EHS           |         | 47,601  | 47,601  |
| Maintain 3.5 fte for technology classified staff        |         | 254,561 | 254,561 |
| Support school site instructional supplies              |         | 150,000 | 150,000 |
| Support custodial supplies                              |         | 50,000  | 50,000  |
| Support professional development                        |         | 20,000  | 20,000  |
| Maintain counseling programs:                           |         |         |         |
| Avoid reducing two high school counselors               | 197,497 |         | 197,497 |
| Maintain two middle school counselors                   | 162,613 |         | 162,613 |
| Avoid reducing one middle school counselor              |         | 85,850  | 85,850  |
| To restore prioritized cuts to athletics:               |         |         |         |
| Support HS athletics coaching stipends & transportation |         | 155,885 | 155,885 |
| Support swim centers                                    |         | 120,000 | 120,000 |
| Minimize school closures                                |         |         |         |
| 3 elementary schools                                    |         | 780,114 | 780,114 |

# Current Parcel Tax Uses

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| Description                                                                                    | A         | H         | Total     |
|------------------------------------------------------------------------------------------------|-----------|-----------|-----------|
| Maintain ROTC                                                                                  |           | 81,294    | 81,294    |
| Avoid reducing health clerks                                                                   |           | 31,124    | 31,124    |
| Attract and retain the best and most experienced teachers:<br>Annual cost of salary placements |           | 1,864,616 | 1,864,616 |
| Total                                                                                          | 3,307,834 | 4,000,000 | 7,307,834 |