

ALAMEDA UNIFIED SCHOOL DISTRICT BOARD AGENDA ITEM	EXHIBIT F-8
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Meeting Date: December 14, 2010

Item Title: Approval of Resolution No. 10-0119- School Closure/Consolidation of Schools for the 2011/2012 and 2012/13 School Years – Phase I, Phase II

Item Type: Action

BACKGROUND: On February 23, 2010, the Board of Education approved the AUSD Master Plan. On June 29, 2010, the Board of Education passed a resolution to implement Master Plan Scenario B. With the failure of the Measure E parcel tax initiative, the Board of Education directed AUSD to plan and present options for school closure and consolidation.

On October 21, 2010, the Board of Education directed AUSD staff to focus on Phase I and Phase II alternatives with further research and data. On November 30, 2010, AUSD presented its final recommendations on Scenario B for the closures and consolidations of schools for the Board's consideration. Tonight AUSD provides Resolution No. 10-0119 for Board vote on the final Scenario B recommendation.

FISCAL IMPLICATIONS: Savings – Phase I - \$2,455,000 Phase II - \$915,000
Total Savings - \$3,370,000

RECOMMENDATION: Accept as presented.

Alameda Unified School District Guiding Principle: 1. All students have the ability to achieve academic and personal success. 2. Teachers must challenge and support all students to reach their highest academic and personal potential. 3. Administrators must have the knowledge, leadership skills and ability to ensure all students succeed. 4. Parental involvement and community engagement are integral to the success of all students. 5. Accountability, transparency and trust are necessary at all levels of the organization. 6. Allocation of funds must support our vision, mission and guiding principles.

Submitted by: Kirsten Vital, Superintendent

Approved for Submission to Board of Education

Kirsten Vital, Superintendent

ALAMEDA UNIFIED SCHOOL DISTRICT

RESOLUTION NO. 10-0119

RESOLUTION OF THE BOARD OF EDUCATION OF ALAMEDA UNIFIED SCHOOL DISTRICT PROVIDING DIRECTION TO THE SUPERINTENDENT TO IMPLEMENT THE FINAL RECOMMENDATION FOR PHASE I AND PHASE II OF SCENARIO B SCHOOL CONSOLIDATION/CLOSURE FOR 2011-12 & 2012-2013 SCHOOL YEARS

WHEREAS, the Board of Education of the Alameda Unified School District (“District”) approved a District Master Plan for 2010-2015 at its regularly scheduled meeting on February 23, 2010;

WHEREAS, one of the primary strategies of the Master Plan was to pass a parcel tax that would allow the District to build the highest quality education for all students;

WHEREAS, although more than 65% of the voters supported the Measure E parcel tax, the Measure fell short of the required 2/3 vote to pass;

WHEREAS, on November 30, 2010, at a special meeting, the Board of Education approved the calling of a ballot election for a replacement parcel tax on March 8, 2011;

WHEREAS, the Master Plan sets forth Scenario B (The “No Parcel Tax Scenario”) and acknowledges the District will be forced to cut programs and implement school consolidations and school closures in the event that Alameda rejects a replacement parcel tax;

WHEREAS, the Board of Education directed the Superintendent and staff to consider the following factors in the final recommendation of the Scenario B implementation plan: quality of instructional program, facility needs and requirements, economic benefits, and maintaining neighborhood schools where possible;

WHEREAS, the final recommendation of Scenario B lists several strategies to cut costs and eliminate the structural deficit in order to keep the District solvent, including but not limited to: change of elementary school configuration to K-6 and K-8, increase of K-3 class size to 32:1, closure of one middle school, closure of elementary schools, change of enrollment boundaries to ensure schools are filled to capacity, and elimination and/or reduction of academic programs;

NOW, THEREFORE, BE IT RESOLVED that the Superintendent is hereby directed to begin planning implementation of Scenario B as approved by the Board of Education at their regularly scheduled meeting on December 14, 2010;

BE IT FURTHER RESOLVED, that in Phase I of Scenario B Encinal High School shall be reconfigured as a 7-12 secondary school and Lincoln Middle School shall be reconfigured as a 7-8 middle school for implementation at commencement of the 2011-2012 school year;

BE IT FURTHER RESOLVED, that in Phase I of Scenario B all elementary schools shall be reconfigured as K-6 grade schools with a 32:1 student-teacher K-3 class size ratio for implementation at commencement of the 2011-2012 school year;

BE IT FURTHER RESOLVED, that in Phase I of Scenario B attendance boundaries shall change for all schools to equalize enrollment, maximize facilities and reflect newly established feeder school patterns to either Alameda High School or Encinal High School for implementation at commencement of the 2011-2012 school year;

BE IT FURTHER RESOLVED, that in Phase II of Scenario B Franklin, Otis and Washington Elementary Schools shall close at commencement of the 2012-2013 school year;

BE IT FURTHER RESOLVED, that in Phase II of Scenario B Lincoln Middle School shall be reconfigured as a K-8 school for implementation at commencement of the 2012-2013 school year;

BE IT FURTHER RESOLVED, that in Phase II of Scenario B Bay Farm and Earhart Elementary Schools shall be reconfigured as K-8 schools for implementation at commencement of the 2012-2013 school year; and

BE IT FURTHER RESOLVED, that in Phase II of Scenario B Edison, Haight, Lum, Paden and Ruby Bridges Elementary Schools shall remain reconfigured as K-6 grade schools at commencement of the 2012-2013 school year.

ADOPTED, SIGNED and APPROVED by the Board of Education of the Alameda Unified School District on the 14th day of December, 2010, by the following vote:

AYES:

NOES:

ABSTENTIONS:

President of the Board of Education of the
Alameda Unified School District

Attested to:

Secretary of the Board of Education of the Alameda Unified School District

***Approval of Resolution No. 10-0119:
School Closures/Consolidations for
2011-2012 & 2012-2013 School Years***

Superintendent Kirsten Vital

December 14, 2010

ALAMEDA UNIFIED SCHOOL DISTRICT
Excellence & Equity For All Students

With a Parcel Tax - Master Plan Scenario A

In AUSD Master Plan Scenario A, AUSD becomes a state-of-the-art, 21st century school district by implementing eight core strategies:

- 1) redesign the central office for efficiency and quality service;
- 2) raise the bar for academic achievement and equity;
- 3) create a system of attractive school options;
- 4) maintain a policy of neighborhood schools;
- 5) strengthen enrichment programs;
- 6) optimize enrollment;
- 7) build non-profit, business, and philanthropic partnerships; and
- 8) pass a parcel tax.

The Board of Education approved the AUSD Master Plan on February 23, 2010 to "create a thriving, vibrant school district that meets the needs of all its students and continues to be an asset to the entire city of Alameda."

No Parcel Tax

Master Plan Scenario B (Phase I and II)

**With failure of the Parcel Tax, the Board directed
AUSD to plan for consolidation/closure of schools.**

Phase I

"The Superintendent's implementation plan shall recommend restructuring and/or closure of one or more of the District's secondary schools (middle and high schools). The plan shall also recommend the closure of one or more elementary schools for implementation at the commencement of the 2011-2012 school year."

Phase II

"Phase 2 of the Superintendent's implementation plan shall recommend restructuring and/or closure of additional elementary schools to realize the maximum cost savings for implementation at the commencement of the 2012-2013 school year."

Key Criteria for Closure/Consolidation

- The following criteria list "factors that must be considered for Phase I of the implementation plan" according to the Board Resolution 10-0083 adopted on June 29, 2010.
 - **Cost savings and economic benefits**
 - **Quality of instructional program**
 - **Facility needs and requirements**
 - **Maintaining neighborhood schools where possible**
- According to Board Resolution 10-0083, "Phase II will recommend closure/consolidation of additional elementary schools to realize additional cost savings."

No Parcel Tax Phase I (2011-2012) Overview

- Alameda High School remains open as a 9-12 high school.
- Encinal High School is reconfigured as a 7-12 secondary school.
- Lincoln Middle School opens as a 7-8 middle school.
- 6-period day is put in place at grades 7 and 8.

Approximate cost savings: \$780,000**

- Wood Middle School is closed.*

Approximate cost savings: \$575,000

- All elementary schools open as K-6 grade schools (32:1).

Approximate cost savings at 32:1 student-teacher ratio: \$1.1 million

- Attendance boundary changes will be required for all schools.
- Negotiations will be required with AUSD bargaining units.

Total savings for Phase I (ongoing): \$2,455,000

**Note: Wood Middle School is in Program Improvement. Thus, WMS students already may opt out.*

*** May have to go to 6-period day if 2010-11 State of California funds are not restored to Sept. 2010-11 levels.*

Page 5

ALAMEDA UNIFIED SCHOOL DISTRICT
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No Parcel Tax Final Recommendation Phase I

AHS 9-12

1800

Elementary K-6 at 32:1.

LMS 7-8

593

690

Earhart

548

Bay Farm

543

Otis

480

Edison

Boundary changes are required for high school configurations. This would affect all 2011-12 incoming 9th graders as well as all other new students, representing a phased-in process.

541

Lum

484

Haight

374

Franklin

341

Washington

460

Paden

708

Ruby Bridges

EHS 7-12

1500

Elementary K-6 at 32:1.
Boundary changes required.

WMS 6-8
closes.*

Approximate cost savings: \$575,000 (ongoing)

*Surplus of any building entails a 7/11 committee decision.

Page 6

ALAMEDA UNIFIED SCHOOL DISTRICT
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No Parcel Tax Phase II (2012-2013) Overview

- Alameda High School remains a 9-12 high school.
- Encinal High School remains a 7-12 high school.
- Lincoln Middle School opens as a K-8 school (32:1).
- Bay Farm and Earhart open as K-8 schools (32:1).
- Edison remains a K-6 school (32:1) with 7th/8th going to Lincoln.
- Otis, Franklin and Washington Elementary Schools close.*

Approximate cost savings: \$915,000

- All other elementary schools open as K-6 grade schools (32:1).
 - Haight, Lum, Paden and Ruby Bridges
- 32:1 cost savings ongoing. Approximate \$1.1 million cost savings
- Attendance boundaries will change for all schools to reflect the newly established feeder school pattern to either AHS or EHS.

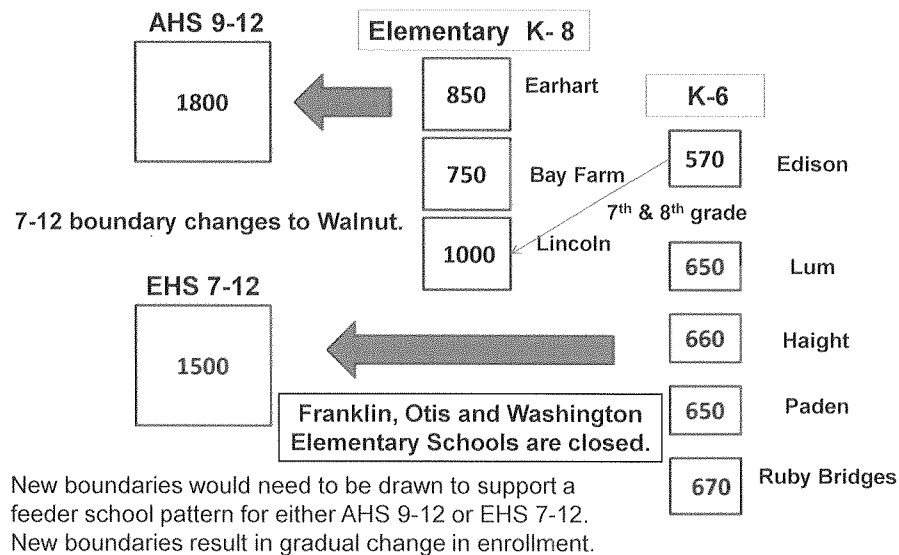
Phase 1 and Phase 2 bring ongoing cost savings of \$3,370,000

*Note: Washington is a "Romero Act" school, and thus WES families may opt out of 2011-2012 school year.

Page 7

ALAMEDA UNIFIED SCHOOL DISTRICT
Excellence & Equity For All Students

No Parcel Tax Final Recommendation Phase II



Page 8

ALAMEDA UNIFIED SCHOOL DISTRICT
Excellence & Equity For All Students

With a Parcel Tax	Without the Parcel Tax
<ul style="list-style-type: none"> Maintain 25:1 student-teacher class size ratio in K-3 Maintain music, PE, and media center in elementary schools and fine arts in secondary schools Keep neighborhood elementary schools One boundary change required to equalize enrollment between Paden and Ruby Bridges Elementary Schools Initiatives to close the achievement gap are preserved (professional development days, secondary intervention programs) Secondary school choice programs, AP courses, and innovative magnet school programs are funded Increase of counseling and student support services High school athletics are maintained Maintain ROTC Adult Education partial program (selected enrichment, English learners, GED and high school completion programs) Maintain salaries to attract and retain excellent teachers Technology support and upgrades maintained Return to 180 day school calendar 	<ul style="list-style-type: none"> Institute 32:1 student-teacher class size ratio in K-3 Music, PE, and media center for elementary schools are reduced in 2011-12 and eliminated in 2012-13; fine arts in secondary schools are reduced to minimum Close Otis, Washington and Franklin Elementary Schools <ul style="list-style-type: none"> Wood closes and EHS is reconfigured to 7-12 Lincoln closes and is reconfigured Bay Farm, Earhart and Lincoln go K-8 All other elementary schools go K-6 Boundaries are changed to make new feeder school patterns Professional development and intervention programs are cut AP courses are decreased; larger classes at high schools Further reductions of counseling to minimum level Athletics are reduced to varsity only in 2011-2012, and athletic programs are eliminated in 2012-2013 Eliminate ROTC Adult school is eliminated Salary reductions up to 8.00% - 9.25% No funding for technology upgrades or support to sites Continue 175 day calendar for 2011-12
<p style="text-align: center;">Page 9</p> <p style="text-align: center;">*Note: Several reductions noted above are subject to negotiations with AUSD bargaining units.</p>	

Implementation Timeline for Scenario B

January - February 2011 (planning required before election on 3/8)

- AUSD Human Resources Department prepares March 15 notices for layoff of certificated staff affected by Scenario B
- AUSD Maintenance, Operations and Facilities designs plan for moves required of school reconfigurations to K-6, 7-8 and 7-12
- AUSD Student Services prepares appropriate letters to send out to families regarding potential closures and new enrollment information
- Encinal High School and Wood Middle School working group formed to develop school schedules, design course offerings and plan for implementation of a 7-12 program at EHS and closure of WMS

March - June 2011 (if parcel tax fails and Scenario B implemented)

- New boundary maps printed for the community
- Ongoing work to realize enrollment, facilities and staffing needs

*Note: Several reductions noted above are subject to negotiations with bargaining units.

Addendum

Approval of Resolution No. 10-0119 – School Closure/Consolidation of Schools for 2011/12 and 2012/13 School Year – Phase I, Phase II

No Parcel Tax

Phase I (2011-2012) Boundary Changes Overview

- Paden and Ruby Bridges
 - Boundary changes from Pacific Avenue to Buena Vista Avenue, up Poggi Street north, to Ralph Appezato Memorial Park Way and west to the San Francisco Bay.
 - Alameda and Encinal High Schools
 - Boundary moves from Union Street to Walnut Street. All students on Walnut Street would attend AHS; all students residing west of Walnut Street would attend EHS.